APPENDIX B - Swansea Council: The Energy and Carbon Management Strategy Action Plan (2020 – 2030)

The Energy and Carbon Management Strategy Action Plan aligns its carbon emissions actions with the widely used international reporting tool, the Greenhouse Gases (GHG) Protocol which categories Greenhouse gas emissions into three Scopes

Energy Strategy and Management Actions									
No.	Projects	Action Required /Benefit of Objective	Lead Officer	Short Term 0 to 3 years	Medium Term 4 to 7 years	Long Term 8 to 10 years			
	Energy and Carbon Management Plan	Plan being updated, reflecting climate change declaration	Energy Manager	•	Annual Review	Annual Review			
	ISO 50001 / Carbon Trust Accreditation	Provides a recognised and accredited energy management framework of requirements	Energy Manager	•	Annual Review	Annual Review			
	Publish performance reports on progress towards becoming a net zero carbon local authority by 2030	Waiting for Welsh Government to publish their Net Zero Carbon Reporting framework	Energy Manager	•	Annual Reporting	Annual Reporting			
	Develop appropriate target for renewable energy generation /off setting as part of annual review of action plan	New buildings / Refurbishment programmes opportunities for installing renewable technologies / identify off setting opportunities	Energy Manager	•	Continuing	Continuing			
	Energy management	Maintain CPD / complete related courses / attend energy events / support CLAW etc.	Energy Team	• -	Continuing	Continuing			
	Implement meeting with Building Maintenance Services	To discuss implementation of Capital Maintenance energy efficiency schemes / capital maintenance budget	Energy Manager	• -	Monthly Review	Monthly Review			
	Energy Purchase Analysis	Electricity and Gas EDI bills are imported into Team Sigma M&T system for data validation (consumption / cost).prior to payment	Energy Management Team	•	Monthly Review	Monthly Review			
	Imbedding Sustainability within the Procurement Process	Include the Sustainable Procurement Assessment Framework (SPAF) in the procurement process.	Energy Manager	Included in the renewal of DEC/AR procurement assessment					

0	• • •	Level 1 training to enable database set up; data analysis and reporting		Level 1 training completed 27 Feb 20	
Britis	tish Gas	Resolve issues of outstanding bills to release rebate value of £35k	Energy	•	

nerg	y Trend Analysis					
No.	Projects	Action Required /Benefit of	Lead Officer	Short Term	Medium Term	Long Term
		Objective		0 to 2 years	3 to 7 years	7 to 10 years
	Phase 1 Refit Project - Measurement and Verification (M&V)	M&V plans being compiled by the Service Provider, to be reviewed by WG Energy Services to measure and verify savings	Energy Manager	•	Annual Reporting (end of payback period)	
	SIGMA Monitoring and Targeting software system	Utilise the software modules (ie. energy reports) to support energy and cost reduction initiatives	Energy Management Team	• -	Annual Reporting	Annual Reporting
	SIGMA Monitoring and Targeting software system	Budget Monitoring	Energy Management Team	•	Annual Review	Annual Review
	SIGMA Monitoring and Targeting software system	Import HH data from electricity and gas meters	Energy Management Team	•	Monthly Import	Monthly Import
	Review Display Energy Certificates and Advisory Reports	Set up a database to categorise buildings energy performance ratings to identify poor performing buildings.	Energy Management Team	• -	Annual Review	Annual Review
	Fuel Sources	Collate consumption data from all fuel sources for data reporting accuracy	Energy Management Team	•	Monthly Collation	Monthly Collation
	Swansea Council – Solar PV modules	Corporate building (Guildhall) and Schools x 4	Energy Manager	-	Annual Review	Annual Review

EGNI Co-op – Solar PV modules	Orsis Energize software to download generation from solar PV	Energy Manager	•	Monthly Review	Monthly Review

Energ	y Projects					
No.	Projects	Action Required /Benefit of Objective	Lead Officer	Short Term 0 to 2 years	Medium Term 3 to 7 years	Long Term 7 to 10 years
	Phase 1 Refit Project – Provide project management support towards its delivery	IGP in place identifying all sites for Energy Conservation Measures (ECMs) / cost and carbon reduction savings	Energy Manager	Project Implementation	Measurement & Verification	Measurement & Verification
	Develop Phase 2 Refit: ECM projects (potential Phase 3)	Potential Services – Education; Housing; Community Care homes; decarbonisation of heat network	Energy Manager	Project Audits	Project Implementation -	Measurement & Verification
	Solar PV Farm – Working with Welsh Government Energy Services.	Collaborating with Welsh Government Energy Services on model size scenarios and financial appraisal assumptions towards the development of a Ground Mounted Solar PV farm	Energy Manager	Project Implementation	Project Implementation	Measurement & Verification
	Endotherm - Heating additive designed to increase the efficiency of wet central heating systems; potential 15% savings on heating costs	Business case submitted to Head of Building Services for funding approval to undertake trial and monitor performance of financial and carbon savings. Potential rollout dependant on results and funding approval.	Energy Manager			
	Install Automatic energy metering (AMR) / smart meters across Corporate Premises	AMR framework contracts established by the Government Procurement Service.– accurate and timely energy data for energy analysis and billing	Energy Management Team	Project Implementation	Installation as Required	Installation as Required
	Water Emissions – Scope 3 Reportable	Water information cleansing to be completed, data not being captured by SIGMA for emissions reporting; bill validation and water management (leakage)	Energy Management Team			

	To monitor nightlines, identify leakage and submit non return claims to Welsh Water. Project rollout dependent on funding approval.	Energy Management Team	•	
EGNI – Solar PV for Schools	Business Case submitted to Education to Install circa 0.8 MW of solar PV on 15 schools	Energy Manager	Not approved due to installation timescales – EGNI to resubmit offer	

erg	y Awareness Program	nmes				
No.	Projects	Action Required /Benefit of Objective	Lead Officer	Short Term 0 to 2 years	Medium Term 3 to 7 years	Long Term
	Develop and Implement staff awareness programmes	New behaviour programme / publicity required to be developed	Energy Management Team		Continuing	7 to 10 years Continuing
	Energy Champions	Appoint energy champions to advocate energy efficiency throughout the Authority and encourage their co-workers to adopt 'cleaner' practices in both the workplace and their everyday lives.	Energy Manager	•	Continuing	Continuing
	Publish success stories of best practice Energy Conservation Measures	Publish success stories via staff intranet	Energy Manager	• -	Continuing	Continuing
	Sigma Energy Viewer	Supports the delivery of the energy and carbon management strategy through data dashboards that enable users to monitor, engage and share their energy information across their entire estate.	Energy Manager	•	Continuing	Continuing
	Low Carbon Schools Programme	Engaging with head teachers, ECO Clubs, premise managers on energy saving initiatives	Energy Manager	•	Continuing	Continuing
	Support carbon awareness campaigns	Earth Hour	Energy Management Team	•	Continuing	Continuing

Energy Procurement									
No.	Projects	Action Required /Benefit of Objective	Lead Officer	Short Term 0 to 3 years	Medium Term 4 to 7 years	Long Term 8 to 10 years			
	Energy Contracts & Tariff Selection/Analysis	Undertake an energy procurement review with potential savings typically >5%	Energy Manager		Annual Review	Annual Review			
		improvement on traditional buying consortium's offers							
	Maximum Import Capacity (MIC)	Review with electricity energy supplier MIC reduction across 18 MPANS with potential savings of £25k	Energy Manager		Annual Review	Annual Review			
	Display Energy Certificates and Advisory Reports – Renew Procurement Contract	Current procurement contract expires 31 Mar 20 (compliant with Energy Performance of Buildings Regulations).	Energy Manager	•	Annual Requirement	Annual Requirement			

Procurement of Energy									
No.	Projects	Action Required /Benefit of Objective	Lead Officer	Short Term 0 to 3 years	Medium Term 4 to 7 years	Long Term 8 to 10 years			
	Electricity - Energy Purchase Renewable Sources	Electricity is 100% renewable sourced via Crown Procurement Service	Energy Manager	• -	Contract Renewal	Contract Renewal			
	Gas - Energy Purchase Renewable Sources	Green Gas - investigate viability and cost impact via Crown Procurement Service	Energy Manager	• -	Contract Renewal	Contract Renewal			

Scope 3 This covers carbon emissions not controlled or owned by the authority and only has powers of influence/ support / engagement to seek the necessary changes and needs to be divided into two elements:

- a. The authority's own work and the wider economy, for example engaging with procurement covering environmental impacts as part of contract of services; housing (i.e. sustainability); collaborating with Welsh Government / working with other public sector organisations (Swansea University / Health Service).
- b. The second element of this strategy is to work with everyone else to achieve a significant Swansea change area wide, for example engaging with Low Carbon Swansea Bay & Swansea Environmental Forum / Community Enterprises / private sector

Scope	3 – Indirect Emissior	າຣ				
Indire	ct Emissions					
No.	Projects	Action Required /Benefit of	Lead Officer	Short Term	Medium Term	Long Term
	Callabarata with Walab	Objective	Diadiuaraitu	0 to 3 years	4 to 7 years	8 to 10 years
	Collaborate with Welsh	Engage with local people and	Biodiversity			
	Government and other	businesses and help them be	and	•		
	Public Bodies to introduce	smarter and better prepared for	Corporate			
	carbon reporting as part of	the impacts of climate change,	Climate			
	the ambition to achieve a	this will be enhanced by the	Change			
	carbon neutral Welsh	introduction of the Climate	Working			
	public sector by 2030	Change Charter	Group'			
	Collarbrate with Welsh	engage with local people and	Biodiversity			
	Government and Swansea	businesses and help them be	and			
	Bay City Region partners	smarter and better prepared for	Corporate			
	to establish a Regional	the impacts of climate change,	Climate			
	Energy Plan for South	this will be enhanced by the	Change			
	West Wales	introduction of the Climate	Working			
		Change Charter	Group'			
	Swansea Community	Solar PV modules installed on	Energy		Annual Review	Annual Review
	Energy & Enterprise	14 schools and 1 residential	Manager			
	Scheme (SCEES) – Solar	residence. Carbon savings				
	PV Generation	claimed.				
	EGNI Co-op (Community	Solar PV modules installed on	Energy		Monthly Review	Monthly Review
	scheme) – Solar PV for	three comprehensive schools.	Manager		,	,
	Schools			-		

This engagement will be enhanced by the introduction of the Climate Change Charter.